



Dyna-Mac Engineering Services Pte Ltd
59 Gul Road
Singapore 629354

October 3, 2003

Please accept the attached plaque from the EPS Leadership Team as recognition of your significant contribution to the Project. While the Project achieved many noteworthy accomplishments, the Leadership Team is especially proud of the following three:

- 1) Cycle time for all three Projects of 22 months or less with excellent vessel performance;
- 2) Significant improvement in the safety culture of contractors and subcontractors; and
- 3) Collaborative approach between contractors and ExxonMobil throughout the Project.

Your contribution was instrumental to the success of the Project and is sincerely appreciated by the Leadership Team.

Sincerely,

A handwritten signature in blue ink, appearing to be "Ken Larson", written over a horizontal line.

Ken Larson
EM Project Manager

A handwritten signature in blue ink, appearing to be "Mathias Bruneau", written over a horizontal line.

Mathias Bruneau
Technip Project Manager

A handwritten signature in blue ink, appearing to be "David Watson", written over a horizontal line.

David Watson
SBM Startup Manager

A handwritten signature in blue ink, appearing to be "Chris Davison", written over a horizontal line.

Chris Davison
SBM Project Manager

A handwritten signature in blue ink, appearing to be "Mike Robinson", written over a horizontal line.

Mike Robinson
FMC Project Manager

A handwritten signature in blue ink, appearing to be "Doug Tarrant", written over a horizontal line.

Doug Tarrant
EM Production