

ExxonMobil Development Company
17001 Northchase Drive
Houston, Texas 77060

ExxonMobil
Development

Dyna-Mac Engineering Services, Pte., Ltd.
59 Gul Road
Singapore 629354

May 12, 2003
E-014

Attn: Desmond T.J. Lim

Re: Safety Performance

ExxonMobil would like to recognize your exemplary safety performance on the Zafiro SEA Project. Please accept the enclosed plaque in recognition of performing module fabrication without a lost time accident.

Performance such as this only occurs through the leadership of senior management. Please extend our thanks to your management team.

Regards,



Ken Larson
EPS Project Manager

KLL/jdr

Cc: Didier Keller
David Douglas
Mike Bigler
Dan Rhude
Chris Davison
Steve Rich